# Colchester Public Schools Adopted Budget 2016-2017



## Our Children, Our Future

## **Colchester Board of Education**

Ronald Goldstein, Chairman Mary Tomasi, Secretary Renie Besaw Michael Voiland Donald Kennedy, Vice-Chairman Bradley Bernier Mitchell Koziol

## **Superintendent of Schools**

Jeffry P. Mathieu

## **Chief Financial Officer**

N. Maggie Cosgrove

## COLCHESTER PUBLIC SCHOOLS ADOPTED BUDGET 2016-2017

Fiscal Year Beginning July 1, 2016 Ending June 30, 2017

### **COLCHESTER BOARD OF EDUCATION**

Ronald Goldstein, Chairman
Donald Kennedy, Vice Chairman
Mary Tomasi, Secretary
Bradley Bernier
Renie Besaw
Mitchell Koziol
Michael Voiland

### CENTRAL OFFICE ADMINISTRATION

Jeffry P. Mathieu, Superintendent N. Maggie Cosgrove, Chief Financial Officer Barbara Gilbert, Director of Teaching and Learning Kelly McNamara, Director of Pupil Services/Special Education Kendall Jackson, Director of Educational Operations

#### **PRINCIPALS**

Matt Peel, Bacon Academy Christopher Bennett, William J. Johnston Middle School Deborah Sandberg, Jack Jackter Intermediate School Judy O'Meara, Colchester Elementary School

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# Section 1 Introduction

### **ACKNOWLEDGMENTS**

The production of this school district document is the result of extensive work by dedicated staff, including teachers, administrators and support personnel. It is a collaborative effort to identify and prioritize our needs relative to student learning and facility and business operations. Our staff has devoted countless hours scrutinizing their budgets and collecting the data needed to make responsible educational and fiscal decisions.

We wish to thank the teachers, administrators and support staff that assisted us throughout the creation of our budget proposal and related documents. The development of a responsive, databased budget proposal could not have been accomplished without the expertise and skill of a staff that is committed to and passionate about education in Colchester.

Their exemplary work and dedication is recognized, appreciated and valued.

Jeffry P. Mathieu

Superintendent of Schools

N. Maggie Cosgrove Chief Financial Officer

## **EXECUTIVE SUMMARY**

#### **COLCHESTER PUBLIC SCHOOLS**

Colchester Public Schools embarked on a revision of its strategic plan in the fall of 2014. The vision of the school system was to update its plan based on current voices from all sectors of the community. This new plan was developed with the assistance of LEARN, a Regional Education Service Center. The process included the creation of a multi-stakeholder steering committee and 17 focus groups throughout the community. LEARN served as an impartial facilitator of the focus groups and gathered all the community input. The steering committee, acting as

designers, reviewed the over 1100 specifications gathered from the community and developed aggressive goals through an iterative design process. The school administrators developed the action items to support the goals. This strategic plan and the subsequent goals and action should be considered a 3 to 5 year plan with annual iterative reviews to assure connection to the current context of Colchester.

Colchester has a shifting demographic with a decline in school-age population; additionally, Connecticut has increased the range of options for school choice. To address these changes, Colchester is continuing its commitment to enhancing its programs and adding innovative course opportunities for all students. One will see evidence of this commitment in the development of authentic learning opportunities, 21st century skills, integration of the arts, and project-based learning reflected in the district goals. Throughout the process, Colchester's pride in its school system and support of student well-being was evident. The feedback showed Colchester citizens have a long-standing history of appreciation for the educational system. One will see this reflected in the plan's goals, choice, flexibility, and theme-based opportunities for students.

The community of Colchester expressed a strong desire for an educational experience where learning extends beyond the classroom to meet student needs through personalized learning plans, innovative and relevant curricula and a focus on both college and career readiness. Of importance to the community is the need to measure achievements by setting goals beyond the state-mandated assessments. The community feedback indicates a desire for a school system where students and professionals are responsible digital citizens. Further, the community indicates a desire for students to embrace personal responsibility, have an appreciation for diversity, and graduate with a strong sense of self. Teachers and staff have pride in their careers and in providing high-quality **instruction and support** for their students.

It is important that families and community are both involved and supportive of the educational process from Pre-K through graduation. The results will be students who are ready for life after graduation with career and college readiness and who express pride in their educational system.

Just as an architect would base a building design on the preferences and specifications of the owner, the steering committee based its design and work on the points of agreement that were gathered from the community at large and the school system members. The points of agreement correlated with categories of *Learners, Community and Partners, and Operations* of the district.

## **Learners \* Community and Partners \* Operations**

#### Goals

- Student learning is supported by a personally relevant curriculum where problem solving, communication, and critical thinking extend beyond the classroom.
- **Students** use academic, technical, social, and creative skills to innovate and solve personally meaningful real-world problems in a global context.
- **Educators are known as leaders** in Connecticut and nationally, for distinguished practices and for being committed to creating a caring, collaborative educational family, while fostering innovation.
- Colchester School District enhances innovative instruction with a 21<sup>st</sup> century digital learning environment.
- Colchester School District embraces partnerships with parents and caregivers, and community members to support learning while fostering pride and excitement for the well-being of all students.
- Colchester School District will enhance its facilities and technologies supporting innovative teaching and learning.

# Colchester Public Schools Budget Development Parameters 2016-2017

# Our 2016-17 Education Spending Plan Proposal Will Develop Funding Priorities To:

- Target the Board's identified <u>focus areas</u> of our updated Strategic Plan which represent the Board's and Community's priorities for the ongoing improvement of our school system and serve as the foundation of our budget proposal:
  - Student learning is supported by a personally relevant curriculum where problem solving, communication, and critical thinking extend beyond the classroom.
  - Students use academic, technical, social, and creative skills to innovate and solve personally meaningful real-world problems in a global context
- Address social and emotional concerns of students
- Address changes in enrollment
- Meet requirements of the Connecticut Core Curriculum so that all students graduate "college and career ready"
- Fund educational programs mandated by the state and federal governments and accrediting agencies
- Address health, safety, and security concerns
- Improve technology for:
  - Effectiveness and efficiency
  - Increased student learning using 21<sup>st</sup> century skills

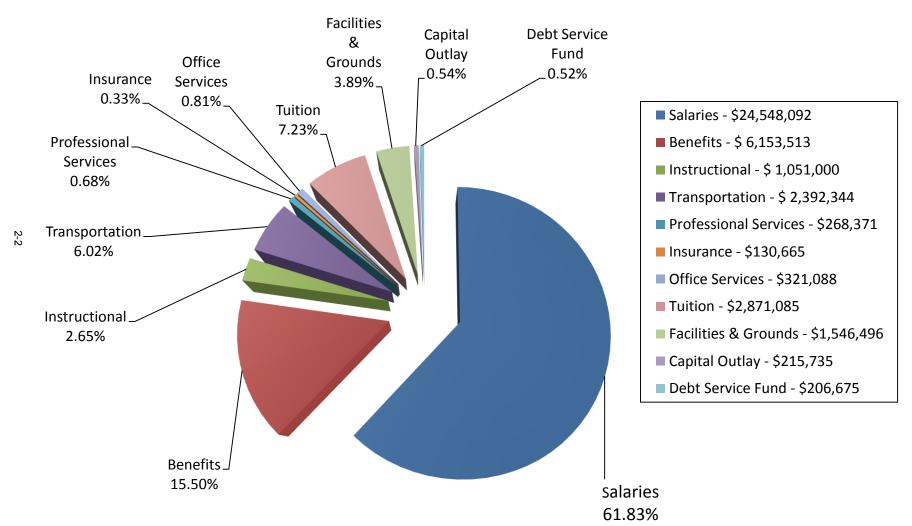
## Section 2 Budget Overview

# COLCHESTER PUBLIC SCHOOLS ANALYSIS OF BUDGET DECREASE FY 2016-2017 ADOPTED BUDGET & FY 2015-2016 ADOPTED BUDGET

	FY 2016-2017 ADOPTED BUDGET	FY 2015-2016 ADOPTED BUDGET	DOLLAR INCREASE (DECREASE)
			,
Certified Salaries	19,078,928	19,032,520	46,408
Classified Salaries	5,393,916	5,366,646	27,270
Employee Benefits	6,153,513	6,482,930	(329,417)
Transportation	2,392,344	2,510,029	(117,685)
Special Education & Other Tuition	2,871,085	2,307,879	563,206
Heating Fuel	243,164	426,126	(182,962)
Electricity	696,319	709,510	(13,191)
Remaining Costs*	2,453,385	2,573,371	(119,986)
TOTAL OPERATING	39,282,654	39,409,011	(126,357)
Capital Outlay	215,735	215,735	0
Payment to Debt Service Fund	206,675	170,624	36,051
GRAND TOTAL	39,705,064	39,795,370	(90,306)

<sup>\*</sup>Remaining costs consist of additional staff time, overtime, non-salary & benefit instructional costs, professional services, property/liability insurance, non-salary & benefit office services, and facilities & grounds excluding heating fuel, electricity, & capital.

## Colchester Public Schools FY 2016-2017 Adopted Budget-Distribution by Major Account Groups



# COLCHESTER PUBLIC SCHOOLS FY 2016-2017 ADOPTED BUDGET SUMMARY BY MAJOR ACCOUNT GROUPS - PERCENT OF TOTAL BUDGET

	FY 2016-2017 ADOPTED	PERCENT OF TOTAL
MAJOR ACCOUNT GROUPS	BUDGET	BUDGET
SALARIES	24,548,092	61.83%
EMPLOYEE BENEFITS	6,153,513	15.50%
INSTRUCTIONAL	1,051,000	2.65%
TRANSPORTATION	2,392,344	6.02%
PROFESSIONAL SERVICES	268,371	0.68%
PROPERTY/LIABILITY INSURANCE	130,665	0.33%
OFFICE SERVICES	321,088	0.81%
TUITION	2,871,085	7.23%
FACILITIES & GROUNDS	1,546,496	3.89%
CAPITAL OUTLAY	215,735	0.54%
PAYMENT TO DEBT SERVICE FUND	206,675	0.52%
TOTAL	39,705,064	100.00%

## COLCHESTER PUBLIC SCHOOLS MAJOR ACCOUNT GROUPS - DETAIL BUDGET COMPARISON FY 2016-2017 ADOPTED BUDGET & FY 2015-2016 ADOPTED BUDGET

SALARIES   19,078,928   19,032,620   46,408   0.24		FY 2016-17	FY 2015-16	COMPA	ARISON
SALARIES		_	ADOPTED	INCREASE/	
CERTIFIED PERSONNEL SALARIES   19,078,928   19,032,520   46,408   0.24   CLASSIFIED PERSONNEL SALARIES   5,303,916   5,366,866   27,270   0.51   CLASSIFIED OVERTIME   34,500   31,500   3,000   9.52   CLASSIFIED OVERTIME   34,500   31,500   3,000   9.52   CLASSIFIED OVERTIME   34,500   31,500   3,000   9.52   CTATAL SALARIES   24,546,092   24,464,392   83,700   0.34    EMPLOYEE BENEFITS		BUDGET	BUDGET	(DECREASE)	CHANGE
CLASSIFIED PERSONNEL SALARIES   5,983,916   3,566,646   27,270   0,51   ADDITIONAL STAFF HOURS   40,748   33,726   7,022   20,82   CLASSIFIED OVERTIME   34,500   31,500   3,000   9,52   TOTAL SALARIES   24,548,092   24,464,392   83,700   0,34	<u>SALARIES</u>				
CLASSIFIED PERSONNEL SALARIES   5,983,916   3,566,646   27,270   0,51   ADDITIONAL STAFF HOURS   40,748   33,726   7,022   20,82   CLASSIFIED OVERTIME   34,500   31,500   3,000   9,52   TOTAL SALARIES   24,548,092   24,464,392   83,700   0,34	CERTIFIED PERSONNEL SALARIES	19.078.928	19.032.520	46.408	0.24%
CLASSIFIED OVERTIME 34,500 31,500 3,000 9.55  TOTAL SALARIES 24,548,092 24,464,392 83,700 0.34    EMPLOYEE BENEFITS			5,366,646		0.51%
TOTAL SALARIES	ADDITIONAL STAFF HOURS				20.82%
### EMPLOYEE BENEFITS  EMPLOYEE RELATED INSURANCE	CLASSIFIED OVERTIME	34,500	31,500	3,000	9.52%
EMPLOYEE RELATED INSURANCE	TOTAL SALARIES	24,548,092	24,464,392	83,700	0.34%
SOCIAL SECURITY 380,885 378,172 2.723 0.77	EMPLOYEE BENEFITS				
MEDICARE RETIREMENT 222_315 215,039 7,276 3.38 UNEMPLOYMENT COMPENSATION 59.629 13,000 46,629 368.68 WARKERS' COMPENSATION INSURANCE 215,842 192,720 23,122 12.00 THER EMPLOYEE BENEFITS 352,672 3,000 349,872 11662.44 TOTAL EMPLOYEE BENEFITS 552,672 3,000 349,872 11662.44 TOTAL EMPLOYEE BENEFITS 6,153,513 6,482,930 (329,417) 5-5,06	EMPLOYEE RELATED INSURANCE	4,562,868	5,327,748	(764,880)	-14.36%
RETIREMENT	SOCIAL SECURITY	380,895	378,172	2,723	0.72%
UNEMPLOYMENT COMPENSATION 59,629 13,000 46,629 388.68 WORKERS COMPENSATION INSURANCE 215,842 192,720 23,122 12.00 OTHER EMPLOYEE BENEFITS 352,872 3,000 349,872 11662.40 TOTAL EMPLOYEE BENEFITS 52,872 3,000 349,872 11662.40 TOTAL EMPLOYEE BENEFITS 6,153,513 6,482,930 (329,417) 5-5.08 INSTRUCTIONAL CLASSROOM SUPPLIES 232,552 254,324 (21,772) 8-5.56 OTHER SUPPLIES 196,700 188,798 7,902 4.15 TEXTBOOKS 99,531 121,390 (21,859) -18.01 UIBRARY BOOKS 99,531 121,390 (21,859) -18.01 UIBRARY BOOKS 99,531 121,390 (21,859) -18.01 UIBRARY BOOKS 99,531 3,925 (13,452) 4-16.65 33,098 4,567 31.86 INSTRUCTIONAL PROGRAM IMPROVEMENTS 33,150 37,955 (42,45) -11.35 PUPIL SERVICES 163,997 201,634 (37,647) 18.67 DUES AND FEES 27,139 27,874 (735) 2.64 PROFESSIONAL & OTHER SERVICES 121,116 116,620 4,496 3.86 CURRICULUM IMPLEMENTATION 30,950 30,000 950 3.17 SOFTWARE LICENSING & SUPPORT 12,598 58,048 (45,450) -7.83 COMPRISED TO TAKE TO	MEDICARE	359,092	353,251	5,841	1.65%
WORKERS COMPENSATION INSURANCE   215,842   192,720   23,122   12,00   1662,40   1662	RETIREMENT	222,315	215,039	7,276	3.38%
OTHER EMPLOYEE BENEFITS   352,872   3,000   349,872   11662,405     TOTAL EMPLOYEE BENEFITS   6,153,513   6,482,930   (329,417)   -5.065     INSTRUCTIONAL	UNEMPLOYMENT COMPENSATION	59,629	13,000	46,629	358.68%
TOTAL EMPLOYEE BENEFITS   6,153,513   6,482,930   (329,417)   -5.06	WORKERS' COMPENSATION INSURANCE	215,842	192,720	23,122	12.00%
INSTRUCTIONAL   CLASSROOM SUPPLIES   232,552   254,324   (21,772)   -8.56	OTHER EMPLOYEE BENEFITS	352,872	3,000	349,872	11662.40%
CLASSROOM SUPPLIES 232,552 254,324 (21,772) -8.56 OTHER SUPPLIES 196,700 188,798 7,902 4.15 TEXTBOOKS 99,531 121,390 (21,859) -18.01 LIBRARY BOOKS 99,531 321,390 (21,859) -18.01 LIBRARY BOOKS 18,843 32,295 (13,452) 4-16.65 PERIODICALS 5,394 3,972 1,422 35.80 PROFESSIONAL DEVELOPMENT 37,665 33,098 4,567 13.80 INSTRUCTIONAL PROGRAM IMPROVEMENTS 33,150 37,395 (4,245) -11.33 PUPIL SERVICES 163,987 201,634 (37,647) -18.67 DUES AND FEES 27,139 27,874 (735) -2.64 PROFESSIONAL & OTHER SERVICES 121,116 116,620 4,496 3.86 CURRICULUM IMPLEMENTATION 30,950 30,000 950 3.17 SOFTWARE LICENSING & SUPPORT 71,375 51,659 19,716 38.17 EQUIPMENT 12,598 58,048 (45,450) -7.83 TOTAL INSTRUCTIONAL 1,051,000 1,157,107 (106,107) -9.17  TRANSPORTATION 1,182,223 1,146,820 35,403 3.05 SPECIAL EDUCATION 904,597 992,667 (88,070) -8.87 VOCATIONAL EDUCATION 190,587 150,343 40,244 26.77 TRAVEL 39,561 43,269 (3,708) -8.57 FUEL 73,676 175,230 (101,554) -57,96 VEHICLE MAINTENANCE 1,700 1,700 0 0  TOTAL TRANSPORTATION 2,392,344 2,510,029 (117,685) -4.65  PROFESSIONAL SERVICES 48,694 49,205 (511) -1.04 SOFTWARE LICENSING & SUPPORT 68,846 84,554 (15,738) -1-8.67	TOTAL EMPLOYEE BENEFITS	6,153,513	6,482,930	(329,417)	-5.08%
OTHER SUPPLIES         196,700         188,798         7,902         4.15           TEXTBOOKS         99,531         121,390         (21,859)         -18,01           LIBRARY BOOKS         18,843         32,295         (13,452)         -41,65           PERIODICALS         5,394         3,972         1,422         35,86           PROFESSIONAL DEVELOPMENT         37,665         33,098         4,567         13,86           INSTRUCTIONAL PROGRAM IMPROVEMENTS         33,150         37,395         (4,245)         -11,35           INSTRUCTIONAL PROGRAM IMPROVEMENTS         163,997         201,634         (37,647)         -18,67           DUES AND FEES         27,139         27,874         (735)         -2,64           PROFESSIONAL & OTHER SERVICES         121,116         116,620         4,496         3,86           CURRICULUM IMPLEMENTATION         30,950         30,000         950         3,11           SOFTWARE LICENSING & SUPPORT         12,598         58,048         (45,450)         -78,30           TOTAL INSTRUCTIONAL         1,051,000         1,157,107         (106,107)         -9,17           TRANSPORTATION         1,182,223         1,146,820         35,403         3,03           SPECIA	INSTRUCTIONAL				
OTHER SUPPLIES         196,700         188,798         7,902         4.15           TEXTBOOKS         99,531         121,390         (21,859)         -18,01           LIBRARY BOOKS         18,843         32,295         (13,452)         -41,65           PERIODICALS         5,394         3,972         1,422         35,86           PROFESSIONAL DEVELOPMENT         37,665         33,098         4,567         13,86           INSTRUCTIONAL PROGRAM IMPROVEMENTS         33,150         37,395         (4,245)         -11,35           INSTRUCTIONAL PROGRAM IMPROVEMENTS         163,997         201,634         (37,647)         -18,67           DUES AND FEES         27,139         27,874         (735)         -2,64           PROFESSIONAL & OTHER SERVICES         121,116         116,620         4,496         3,86           CURRICULUM IMPLEMENTATION         30,950         30,000         950         3,11           SOFTWARE LICENSING & SUPPORT         12,598         58,048         (45,450)         -78,30           TOTAL INSTRUCTIONAL         1,051,000         1,157,107         (106,107)         -9,17           TRANSPORTATION         1,182,223         1,146,820         35,403         3,03           SPECIA	CLASSROOM SUPPLIES	232 552	254 324	(21 772)	-8.56%
TEXTBOOKS 99,531 121,390 (21,859) -18.01 LIBRARY BOOKS 99,531 121,390 (21,859) -18.01 LIBRARY BOOKS 18,843 32,295 (13,452) 4-18.65 PROFESSIONAL DEVELOPMENT 37,665 33,098 4,567 13.80 INSTRUCTIONAL PROGRAM IMPROVEMENTS 33,150 37,395 (4,245) -11.32 PUPIL SERVICES 163,987 201,634 (37,647) -18.67 DUES AND FEES 27,139 27,874 (735) -2.64 PROFESSIONAL & OTHER SERVICES 121,116 116,620 4,496 3.80 CURRICULUM IMPLEMENTATION 30,950 30,000 950 3.17 SOFTWARE LICENSING & SUPPORT 71,375 51,659 19,716 38.17 EQUIPMENT 12,598 58,048 (45,450) -78.30 TOTAL INSTRUCTIONAL 1,051,000 1,157,107 (106,107) -9.17 TRANSPORTATION 904,597 992,667 (88,070) -8.87 VOCATIONAL EDUCATION 904,597 992,667 (88,070) -8.87 VOCATIONAL EDUCATION 190,587 150,343 40,244 26,77 RAVEL 50,200 10,200			· ·	, , ,	4.19%
LIBRARY BOOKS PERIODICALS PERIODICALS 5,394 3,972 1,422 35.86 PERIODICALS 5,394 3,972 1,422 35.86 PROFESSIONAL DEVELOPMENT 37,665 33,098 4,567 13.88 1NSTRUCTIONAL PROGRAM IMPROVEMENTS 33,150 37,395 (4,245) 1-11,35 PUPIL SERVICES 163,987 201,634 (37,647) 1-18,67 PURIS SERVICES 17,139 27,874 (735) 2-2,64 PROFESSIONAL & OTHER SERVICES 121,116 116,620 4,496 3.86 CURRICULUM IMPLEMENTATION 30,950 30,000 950 3.17 SOFTWARE LICENSING & SUPPORT 12,598 58,048 (45,450) 7-8,36 TOTAL INSTRUCTIONAL 1,051,000 1,157,107 106,107) 1,162,233 1,146,820 SPECIAL EDUCATION 190,587 190,433 40,244 26,77 TRANSPORTATION 190,587 150,343 40,244 26,77 TRAVEL 39,561 43,269 (3,708) 7-8,367 175,230 VEHICLE MAINTENANCE 1,700 1,700 1,700 0 0 0 0 0 0 TOTAL TRANSPORTATION 2,392,344 2,510,029 (117,685) 4.66 PROFESSIONAL & OTHER SERVICES 48,694 49,205 (511) -1.04 SOFTWARE LICENSING & SUPPORT 68,846 84,584 (15,738) -18,61			,		-18.01%
PERIODICALS PROFESSIONAL DEVELOPMENT 37,665 33,098 4,567 13.86 INSTRUCTIONAL PROGRAM IMPROVEMENTS 33,150 37,395 4(245) 1-13.38 PUPIL SERVICES 163,987 201,634 (37,647) 1-18.67 DUES AND FEES 27,139 27,874 (735) -2.64 PROFESSIONAL & OTHER SERVICES 121,116 116,620 4,496 3.86 CURRICULUM IMPLEMENTATION 30,950 30,000 950 3.17 SOFTWARE LICENSING & SUPPORT 12,598 58,048 (45,450) 78,307 TOTAL INSTRUCTIONAL 1,051,000 1,157,107 (106,107) -8.87 FUEL 73,676 175,230 (101,554) -57,95 FUEL PROFESSIONAL SERVICES 11,000 1,000 1,000 20,000 25.00 PROFESSIONAL SERVICES 148,694 49,205 (511) -1.04 SOFTWARE LICENSING & SUPPORT -1,327 -				, , ,	-41.65%
PROFESSIONAL DEVELOPMENT 37,665 33,098 4,567 13.80   INSTRUCTIONAL PROGRAM IMPROVEMENTS 33,150 37,395 (4,245) -11.35   PUPIL SERVICES 163,987 201,634 (37,647) -18.67   DUES AND FEES 7,139 27,874 (735) -2.64   PROFESSIONAL & OTHER SERVICES 121,116 116,620 4,496 3.86   CURRICULUM IMPLEMENTATION 30,950 30,000 950 3.17   SOFTWARE LICENSING & SUPPORT 71,375 51,659 19,716 38.17   EQUIPMENT 12,598 58,048 (45,450) -78.30   TOTAL INSTRUCTIONAL 1,051,000 1,157,107 (106,107) -9,17    TRANSPORTATION 1,182,223 1,146,820 35,403 3.05   SPECIAL EDUCATION 904,597 992,667 (88,070) -8.87   VOCATIONAL EDUCATION 190,587 150,343 40,244 26,77   TRAVEL 39,561 43,269 (3,708) -8.57   FUEL 73,676 175,230 (101,554) -57,95   FUEL 73,676 175,230 (101,554) -57,95   FUEL 73,676 175,230 (101,554) -57,95   VEHICLE MAINTENANCE 1,700 1,700 0 0 0.00   TOTAL TRANSPORTATION 2,392,344 2,510,029 (117,685) -4.65    PROFESSIONAL SERVICES 48,694 49,205 (511) -1.04   SOFTWARE LICENSING & SUPPORT 68,846 84,584 (15,738) -18.61				, , ,	35.80%
INSTRUCTIONAL PROGRAM IMPROVEMENTS   33,150   37,395   (4,245)   -11.35     PUPIL SERVICES   163,987   201,634   (37,647)   -18.67     PUES AND FEES   27,139   27,874   (735)   -2.64     PROFESSIONAL & OTHER SERVICES   121,116   116,620   4,496   3.86     CURRICULUM IMPLEMENTATION   30,950   30,000   950   3.17     SOFTWARE LICENSING & SUPPORT   71,375   51,659   19,716   38.17     EQUIPMENT   12,598   58,048   (45,450)   -78.30     TOTAL INSTRUCTIONAL   1,051,000   1,157,107   (106,107)   -9.17     TRANSPORTATION   1,182,223   1,146,820   35,403   3.05     SPECIAL EDUCATION   904,597   992,667   (88,070)   -8.87     VOCATIONAL EDUCATION   190,587   150,343   40,244   26.77     TRAVEL   39,561   43,269   (3,708)   -8.57     FUEL   73,676   175,230   (101,554)   -57.95     VEHICLE MAINTENANCE   1,700   1,700   0   0.00     TOTAL TRANSPORTATION   2,392,344   2,510,029   (117,685)   -4.65     PROFESSIONAL SERVICES   48,694   49,205   (511)   -1.04     SOFTWARE LICENSING & SUPPORT   68,846   84,684   (15,738)   -18.61     SOFTWARE LICENSING & SUPPORT   68,846   84,684   (15,738)   -18.61     Company	PROFESSIONAL DEVELOPMENT		,	,	13.80%
PUPIL SERVICES DUES AND FEES 27,139 27,874 (735) -2.66 PROFESSIONAL & OTHER SERVICES 121,116 116,620 4,496 3.86 CURRICULUM IMPLEMENTATION 30,950 30,000 950 3.17 SOFTWARE LICENSING & SUPPORT 71,375 51,659 19,716 38.17 EQUIPMENT 12,598 58,048 (45,450) -78.30  TOTAL INSTRUCTIONAL 1,051,000 1,157,107 (106,107) -9.17  TRANSPORTATION REGULAR TRANSPORTATION 904,597 902,667 (88,070) 904,597 VOCATIONAL EDUCATION 190,587 150,343 40,244 26.77 TRAVEL 39,561 43,269 (3,708) -8.57 FUEL 73,676 175,230 (101,554) -57.95 VEHICLE MAINTENANCE 1,700 1,700 1,700 0 0 0 0 0 0 0 TOTAL TRANSPORTATION 2,392,344 2,510,029 (117,685) -4.65 PROFESSIONAL SERVICES 48,694 49,205 (511) -1.04 SOFTWARE LICENSING & SUPPORT 68,846 84,584 (15,738) -18.61			· ·		-11.35%
DUES AND FEES   27,139   27,874   (735)   -2.64				, , ,	-18.67%
PROFESSIONAL & OTHER SERVICES CURRICULUM IMPLEMENTATION 30,950 30,000 950 3.17 SOFTWARE LICENSING & SUPPORT EQUIPMENT 12,598 58,048 (45,450) 78.30  TOTAL INSTRUCTIONAL 1,051,000 1,157,107  TRANSPORTATION  REGULAR TRANSPORTATION 904,597 902,667 VOCATIONAL EDUCATION 190,587 TRAVEL 33,561 FUEL 73,676 FUEL 73,676 VEHICLE MAINTENANCE 1,700					-2.64%
CURRICULUM IMPLEMENTATION         30,950         30,000         950         3.17           SOFTWARE LICENSING & SUPPORT         71,375         51,659         19,716         38.17           EQUIPMENT         12,598         58,048         (45,450)         -78.30           TOTAL INSTRUCTIONAL         1,051,000         1,157,107         (106,107)         -9.17           TRANSPORTATION         1,182,223         1,146,820         35,403         3.09           SPECIAL EDUCATION         904,597         992,667         (88,070)         -8.87           VOCATIONAL EDUCATION         190,587         150,343         40,244         26.77           TRAVEL         39,561         43,269         (3,708)         -8.57           FUEL         73,676         175,230         (101,554)         -57.95           VEHICLE MAINTENANCE         1,700         1,700         0         0.00           TOTAL TRANSPORTATION         2,392,344         2,510,029         (117,685)         -4.69           PROFESSIONAL SERVICES           LEGAL         100,000         80,000         20,000         25.00           PROFESSIONAL & OTHER SERVICES         48,694         49,205         (511)         -1	PROFESSIONAL & OTHER SERVICES		· ·		3.86%
SOFTWARE LICENSING & SUPPORT   71,375   51,659   19,716   38.17   12,598   58,048   (45,450)   -78.30   10,710   1,157,107   (106,107)   -9.17			,		3.17%
EQUIPMENT 12,598 58,048 (45,450) -78.30  TOTAL INSTRUCTIONAL 1,051,000 1,157,107 (106,107) -9.17  TRANSPORTATION  REGULAR TRANSPORTATION 1,182,223 1,146,820 35,403 3.05 SPECIAL EDUCATION 904,597 992,667 (88,070) -8.87 VOCATIONAL EDUCATION 190,587 150,343 40,244 26.77 TRAVEL 39,561 43,269 (3,708) -8.57 FUEL 73,676 175,230 (101,554) -57.95 VEHICLE MAINTENANCE 1,700 1,700 0 0.00  TOTAL TRANSPORTATION 2,392,344 2,510,029 (117,685) -4.65  PROFESSIONAL SERVICES  LEGAL 100,000 80,000 20,000 25.00 PROFESSIONAL & OTHER SERVICES 48,694 49,205 (511) -1.04 SOFTWARE LICENSING & SUPPORT 68,846 84,584 (15,738) -18.61			,		38.17%
TRANSPORTATION           REGULAR TRANSPORTATION         1,182,223         1,146,820         35,403         3.00           SPECIAL EDUCATION         904,597         992,667         (88,070)         -8.87           VOCATIONAL EDUCATION         190,587         150,343         40,244         26.77           TRAVEL         39,561         43,269         (3,708)         -8.57           FUEL         73,676         175,230         (101,554)         -57.95           VEHICLE MAINTENANCE         1,700         1,700         0         0.00           TOTAL TRANSPORTATION         2,392,344         2,510,029         (117,685)         -4.69           PROFESSIONAL SERVICES           LEGAL         100,000         80,000         20,000         25.00           PROFESSIONAL & OTHER SERVICES         48,694         49,205         (511)         -1.04           SOFTWARE LICENSING & SUPPORT         68,846         84,584         (15,738)         -18.61			· ·	,	-78.30%
REGULAR TRANSPORTATION 1,182,223 1,146,820 35,403 3.05 SPECIAL EDUCATION 904,597 992,667 (88,070) -8.87 VOCATIONAL EDUCATION 190,587 150,343 40,244 26.77 TRAVEL 39,561 43,269 (3,708) -8.57 SECONDARY OF TRAVEL 73,676 175,230 (101,554) -57.95 VEHICLE MAINTENANCE 1,700 1,700 0 0.00 TOTAL TRANSPORTATION 2,392,344 2,510,029 (117,685) -4.65 PROFESSIONAL SERVICES  LEGAL 100,000 80,000 20,000 25.00 PROFESSIONAL & OTHER SERVICES 48,694 49,205 (511) -1.04 SOFTWARE LICENSING & SUPPORT 68,846 84,584 (15,738) -18.61	TOTAL INSTRUCTIONAL	1,051,000	1,157,107	(106,107)	-9.17%
SPECIAL EDUCATION         904,597         992,667         (88,070)         -8.87           VOCATIONAL EDUCATION         190,587         150,343         40,244         26.77           TRAVEL         39,561         43,269         (3,708)         -8.57           FUEL         73,676         175,230         (101,554)         -57.96           VEHICLE MAINTENANCE         1,700         1,700         0         0.00           TOTAL TRANSPORTATION         2,392,344         2,510,029         (117,685)         -4.69           PROFESSIONAL SERVICES           LEGAL         100,000         80,000         20,000         25.00           PROFESSIONAL & OTHER SERVICES         48,694         49,205         (511)         -1.04           SOFTWARE LICENSING & SUPPORT         68,846         84,584         (15,738)         -18.61	TRANSPORTATION				
SPECIAL EDUCATION         904,597         992,667         (88,070)         -8.87           VOCATIONAL EDUCATION         190,587         150,343         40,244         26.77           TRAVEL         39,561         43,269         (3,708)         -8.57           FUEL         73,676         175,230         (101,554)         -57.96           VEHICLE MAINTENANCE         1,700         1,700         0         0.00           TOTAL TRANSPORTATION         2,392,344         2,510,029         (117,685)         -4.69           PROFESSIONAL SERVICES           LEGAL         100,000         80,000         20,000         25.00           PROFESSIONAL & OTHER SERVICES         48,694         49,205         (511)         -1.04           SOFTWARE LICENSING & SUPPORT         68,846         84,584         (15,738)         -18.61	REGULAR TRANSPORTATION	1,182,223	1,146,820	35,403	3.09%
VOCATIONAL EDUCATION         190,587         150,343         40,244         26.77           TRAVEL         39,561         43,269         (3,708)         -8.57           FUEL         73,676         175,230         (101,554)         -57.95           VEHICLE MAINTENANCE         1,700         1,700         0         0         0.00           TOTAL TRANSPORTATION         2,392,344         2,510,029         (117,685)         -4.69           PROFESSIONAL SERVICES           LEGAL         100,000         80,000         20,000         25.00           PROFESSIONAL & OTHER SERVICES         48,694         49,205         (511)         -1.04           SOFTWARE LICENSING & SUPPORT         68,846         84,584         (15,738)         -18.61			, ,	,	-8.87%
FUEL 73,676 175,230 (101,554) -57.95 (17,700 0 0 0 0.00 0	VOCATIONAL EDUCATION	190,587	150,343		26.77%
VEHICLE MAINTENANCE         1,700         1,700         0         0.00           TOTAL TRANSPORTATION         2,392,344         2,510,029         (117,685)         -4.69           PROFESSIONAL SERVICES           LEGAL         100,000         80,000         20,000         25.00           PROFESSIONAL & OTHER SERVICES         48,694         49,205         (511)         -1.04           SOFTWARE LICENSING & SUPPORT         68,846         84,584         (15,738)         -18.61	TRAVEL	39,561	43,269	(3,708)	-8.57%
PROFESSIONAL SERVICES         100,000         80,000         20,000         25,00           PROFESSIONAL & OTHER SERVICES         48,694         49,205         (511)         -1.04           SOFTWARE LICENSING & SUPPORT         68,846         84,584         (15,738)         -18.61	FUEL	73,676	175,230	(101,554)	-57.95%
PROFESSIONAL SERVICES         LEGAL       100,000       80,000       20,000       25.00         PROFESSIONAL & OTHER SERVICES       48,694       49,205       (511)       -1.04         SOFTWARE LICENSING & SUPPORT       68,846       84,584       (15,738)       -18.61	VEHICLE MAINTENANCE	1,700	1,700	0	0.00%
LEGAL 100,000 80,000 20,000 25.00 PROFESSIONAL & OTHER SERVICES 48,694 49,205 (511) -1.04 SOFTWARE LICENSING & SUPPORT 68,846 84,584 (15,738) -18.61	TOTAL TRANSPORTATION	2,392,344	2,510,029	(117,685)	-4.69%
PROFESSIONAL & OTHER SERVICES       48,694       49,205       (511)       -1.04         SOFTWARE LICENSING & SUPPORT       68,846       84,584       (15,738)       -18.61	PROFESSIONAL SERVICES				
PROFESSIONAL & OTHER SERVICES       48,694       49,205       (511)       -1.04         SOFTWARE LICENSING & SUPPORT       68,846       84,584       (15,738)       -18.61	LEGAL	100,000	80,000	20,000	25.00%
SOFTWARE LICENSING & SUPPORT 68,846 84,584 (15,738) -18.61					-1.04%
		,			-18.61%
					4.14%
TOTAL PROFESSIONAL SERVICES 268,371 262,597 5,774 2.20	TOTAL PROFESSIONAL SERVICES	268.371	262.597	5.774	2.20%

## COLCHESTER PUBLIC SCHOOLS MAJOR ACCOUNT GROUPS - DETAIL BUDGET COMPARISON FY 2016-2017 ADOPTED BUDGET & FY 2015-2016 ADOPTED BUDGET

	FY 2016-17	FY 2015-16	COMPA	RISON
	ADOPTED BUDGET	ADOPTED BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE
PROPERTY/LIABILITY INSURANCE				
PROPERTY	70,970	68,933	2,037	2.96%
LIABILITY AUTO	58,524 1,171	56,757 1,137	1,767	3.11% 2.99%
TOTAL PROPERTY/LIABILITY INSURANCE	130,665	126,827	3,838	3.03%
OFFICE SERVICES				
OFFICE EQUIPMENT CONTRACTS	129,307	136,843	(7,536)	-5.51%
TELEPHONES	36,360	43,660	(7,300)	-16.72%
POSTAGE	21,450	24,450	(3,000)	-12.27%
ADVERTISING	0	1,000	(1,000)	-100.00%
PRINTING DUES AND FEES	19,220 25,540	21,738 28,138	(2,518) (2,598)	-11.58% -9.23%
PROFESSIONAL DEVELOPMENT	11,900	10,135	1,765	17.41%
OTHER SUPPLIES/MATERIALS	29,811	34,350	(4,539)	-13.21%
EQUIPMENT	47,500	45,162	2,338	5.18%
TOTAL OFFICE SERVICES	321,088	345,476	(24,388)	-7.06%
<u>TUITION</u>				
TUITION - VO-AG	136,460	93,600	42,860	45.79%
TUITION - PUBLIC	1,117,701	769,559	348,142	45.24%
TUITION - PRIVATE	1,101,711	989,102	112,609	11.38%
TUITION - STATE AGENCY PLACEMENT	192,916	86,000	106,916	124.32%
TUITION - MAGNET SCHOOLS	322,297	369,618	(47,321)	-12.80%
TOTAL TUITION	2,871,085	2,307,879	563,206	24.40%
FACILITIES & GROUNDS				
PROTECTIVE CLOTHING	500	500	0	0.00%
RECYCLING	32,905	35,586	(2,681)	-7.53%
WATER/SEWER	53,550	53,800	(250)	-0.46%
BUILDING & GROUNDS CONTRACTS	121,887	107,577	14,310	13.30%
PROFESSIONAL & OTHER SERVICES	31,696	30,863	833	2.70%
CLEANING/REPAIRING MAINTENANCE VEHICLE MAINTENANCE	143,025 1,000	141,208 550	1,817 450	1.29% 81.82%
MAINTENANCE SUPPLIES	66,726	78,301	(11,575)	-14.78%
GROUNDS MAINTENANCE SUPPLIES	26,400	26,400	0	0.00%
CUSTODIAL SUPPLIES	95,507	92,407	3,100	3.35%
HEATING FUEL	243,164	426,126	(182,962)	-42.94%
PROPANE	696,319	709,510	(13,191)	-1.86% 0.00%
GASOLINE	500 1,264	500 1,995	0 (731)	-36.64%
BUILDING LEASE	25,753	27,151	(1,398)	-5.15%
DUES AND FEES	600	600	0	0.00%
SOFTWARE LICENSING & SUPPORT	3,700	3,700	0	0.00%
FURNITURE & FIXTURES EQUIPMENT	2,000	2,000 13,000	0 (13,000)	0.00% -100.00%
TOTAL FACILITIES & GROUNDS	1,546,496	1,751,774	(205,278)	-11.72%
CAPITAL OUTLAY	1,040,400	.,,,,	(200,210)	270
	045 705	215,735	0	0.000/
CAPITAL OUTLAY	215,735	,		0.00%
TOTAL CAPITAL OUTLAY	215,735	215,735	0	0.00%
DEBT SERVICE FUND				
PAYMENT TO DEBT SERVICE FUND	206,675	170,624	36,051	21.13%
TOTAL DEBT SERVICE FUND GRAND TOTAL	206,675 39,705,064	170,624 39,795,370	36,051 (90,306)	21.13% -0.23%

## COLCHESTER PUBLIC SCHOOLS FY 2016-2017 CAPITAL BUDGET 3-YEAR PLAN

	ADOPTED	PROPOSED	PROPOSED
DISTRICT WIDE	FY 2016/17	FY 2017/18	FY 2018/19
Capital Reserve Account	55,735	100,000	100,000
TOTAL	55,735	100,000	100,000
BACON ACADEMY			
Roof Mechanical Penthouse Wall Restoration	31,500	0	0
HVAC Repairs	20,500	20,000	20,000
Duct Cleaning	18,000	0	0
Roof Repairs – Multiple Locations	6,000	10,000	10,000
Front Courtyard Bollard Installation	7,200	0	0
Floor Finishing Replacement	12,000	30,000	30,000
Interior Painting	6,500	10,000	10,000
Exterior Window Blind Replacement / Door Shades	0	19,700	19,700
Install Additional Swipe Card Door Entry Systems (3 @ \$3,000)	0	12,000	12,000
TOTAL	101,700	101,700	101,700
WILLIAM J. JOHNSTON MIDDLE SCHOOL			
TOTAL	0	0	0
JACK JACKTER INTERMEDIATE SCHOOL			
Roof Gutter Repairs	23,400	0	0
HVAC Repairs	20,000	9,600	9,600
Install Additional Swipe Card Door Entry Systems (4 @ \$3,000)	0	12,000	12,000
Floor Finishing Replacement	0	16,800	16,800
Painting	0	5,000	5,000
TOTAL	43,400	43,400	43,400
COLCHESTER ELEMENTARY SCHOOL			
Roof Gutter Repairs	7,300	0	0
Install Sidewalk for Parent Pick-Up	7,600	0	0
Install Additional Swipe Card Door Entry Systems (3 @ \$3,000)	0	9,000	9,000
Floor Finishing Replacement	0	5,900	5,900
TOTAL	14,900	14,900	14,900
			T
SUMMARY:			
DISTRICT WIDE	55,735	100,000	100,000
BACON ACADEMY	101,700	101,700	101,700
WILLIAM J. JOHNSTON MIDDLE SCHOOL	0	0	0
JACK JACKTER INTERMEDIATE SCHOOL	43,400	43,400	43,400
COLCHESTER ELEMENTARY SCHOOL	14,900	14,900	14,900
TOTAL	215,735	260,000	260,000

# SECTION 3 Budget Development

#### COLCHESTER PUBLIC SCHOOLS FY 2016-2017 BUDGET DEVELOPMENT PROCESS

	DEPARTMENT REQUEST	SUPERINTENDENT PROPOSED	BOARD OF EDUCATION	REFERENDUM #1	REFERENDUM #2	ADOPTED BUDGET
CERTIFIED PERSONNEL SALARIES	19,294,271	19,244,767	19,145,758	19,244,767	19,078,928	19,078,928
CLASSIFIED PERSONNEL SALARIES	5,544,846	5,487,121	5,448,471	5,448,471	5,393,916	5,393,916
ADDITIONAL STAFF HOURS	40,748	40,748	40,748	40,748	40,748	40,748
CLASSIFIED OVERTIME	34,500	34,500	34,500	34,500	34,500	34,500
EMPLOYEE RELATED INSURANCE	4,563,876	4,563,494	4,563,108	4,563,216	4,562,868	4,562,868
SOCIAL SECURITY	390,253	386,674	384,278	384,278	380,895	380,895
MEDICARE	364,403	362,848	360,852	362,288	359,092	359,092
RETIREMENT	229,106	227,130	224,497	224,497	222,315	222,315
UNEMPLOYMENT COMPENSATION	13,000	13,000	25,255	20,425	59,629	59,629
WORKERS' COMPENSATION INSURANCE	215,842	215,842	215,842	215,842	215,842	215,842
OTHER EMPLOYEE BENEFITS	352,872	352,872	352,872	352,872	352,872	352,872
PROTECTIVE CLOTHING	500	500	500	500	500	500
POSTAGE	21,950	21,950	21,450	21,450	21,450	21,450
INSTRUCTIONAL SUPPLIES	242,020	232,552	232,552	232,552	232,552	232,552
MAINTENANCE SUPPLIES	66,726	66,726	66,726	66,726	66,726	66,726
GROUNDS MAINTENANCE SUPPLIES	26,400	26,400	26,400	26,400	26,400	26,400
TEXTBOOKS	101,031	101,031	99,531	99,531	99,531	99,531
LIBRARY BOOKS	18,843	18,843	18,843	18,843	18,843	18,843
PERIODICALS	5,394	5,394	5,394	5,394	5,394	5,394
OTHER SUPPLIES/MATERIALS	378,881	365,790	322,018	322,018	322,018	322,018

#### COLCHESTER PUBLIC SCHOOLS FY 2016-2017 BUDGET DEVELOPMENT PROCESS

	DEPARTMENT REQUEST	SUPERINTENDENT PROPOSED	BOARD OF EDUCATION	REFERENDUM #1	REFERENDUM #2	ADOPTED BUDGET
PROFESSIONAL DEVELOPMENT	51,565	51,565	49,565	49,565	49,565	49,565
INSTRUCTIONAL PROGRAM IMPROVEMENTS	34,750	34,750	33,150	33,150	33,150	33,150
PUPIL SERVICES	163,987	163,987	163,987	163,987	163,987	163,987
PUPIL TRANSPORTATION	2,115,561	2,086,820	2,081,820	2,086,820	2,086,820	2,086,820
TECH TRANSPORTATION	190,587	190,587	190,587	190,587	190,587	190,587
TRAVEL	41,961	40,561	39,561	39,561	39,561	39,561
DUES AND FEES	53,279	53,279	53,279	53,279	53,279	53,279
LEGAL	100,000	100,000	100,000	100,000	100,000	100,000
OTHER PROFESSIONAL TECHNICAL SERVICES	192,932	189,282	189,282	189,282	189,282	189,282
FINANCIAL MANAGEMENT SERVICES	50,831	50,831	50,831	50,831	50,831	50,831
PROPERTY INSURANCE	70,970	70,970	70,970	70,970	70,970	70,970
GENERAL LIABILITY INSURANCE	58,524	58,524	58,524	58,524	58,524	58,524
TRANSPORTATION LIABILITY INSURANCE	1,171	1,171	1,171	1,171	1,171	1,171
ADVERTISING	1,000	1,000	0	0	0	0
PRINTING	20,220	20,220	19,220	19,220	19,220	19,220
TUITION - VO-AG	136,460	136,460	136,460	136,460	136,460	136,460
TUITION - PUBLIC	1,117,701	1,117,701	1,117,701	1,117,701	1,117,701	1,117,701
TUITION - PRIVATE	1,101,711	1,101,711	1,101,711	1,101,711	1,101,711	1,101,711
TUITION - STATE AGENCY PLACEMENT	192,916	192,916	192,916	192,916	192,916	192,916
TUITION - MAGNET SCHOOLS	322,297	322,297	322,297	322,297	322,297	322,297

#### COLCHESTER PUBLIC SCHOOLS FY 2016-2017 BUDGET DEVELOPMENT PROCESS

	DEPARTMENT	SUPERINTENDENT	BOARD OF	REFERENDUM	REFERENDUM	ADOPTED
	REQUEST	PROPOSED	EDUCATION	#1	#2	BUDGET
OTHER PURCHASED SERVICES	37,977	37,977	37,977	37,977	37,977	37,977
CURRICULUM IMPLEMENTATION	30,950	30,950	30,950	30,950	30,950	30,950
SOFTWARE LICENSING & SUPPORT	163,132	143,921	143,921	143,921	143,921	143,921
WATER/SEWER	53,550	53,550	53,550	53,550	53,550	53,550
TELEPHONES	44,330	44,330	36,360	36,360	36,360	36,360
HEATING FUEL	243,164	243,164	243,164	243,164	243,164	243,164
ELECTRICITY	696,319	696,319	696,319	696,319	696,319	696,319
PROPANE	500	500	500	500	500	500
GASOLINE	3,160	3,160	3,160	3,160	3,160	3,160
TRANSPORTATION SUPPLIES	71,780	71,780	71,780	71,780	71,780	71,780
RECYCLING	32,905	32,905	32,905	32,905	32,905	32,905
CLEANING/REPAIRING MAINTENANCE	143,025	143,025	143,025	143,025	143,025	143,025
MAINTENANCE & EQUIPMENT CONTRACTS	251,194	251,194	251,194	251,194	251,194	251,194
VEHICLE MAINTENANCE	2,700	2,700	2,700	2,700	2,700	2,700
INSTRUCTIONAL EQUIPMENT	13,997	12,598	12,598	12,598	12,598	12,598
NON-INSTRUCTIONAL EQUIPMENT	81,498	47,500	47,500	47,500	47,500	47,500
FURNITURE & FIXTURES	2,000	2,000	2,000	2,000	2,000	2,000
CAPITAL OUTLAY	275,000	260,000	215,735	215,735	215,735	215,735
PAYMENT TO DEBT SERVICES FUND	206,675	206,675	206,675	206,675	206,675	206,675
TOTAL	40,277,741	40,037,062	39,794,640	39,895,363	39,705,064	39,705,064

## Colchester Public Schools Adjustments to Department Budget Requests

Department requested budget		40,277,741	1.21%
Proposed Reductions:			
	20,089 30,241	50,330	
Classified Staff: Existing Positions WJJMS - Custodian Total Classified Staff: Existing Positions	37,080	37,080	
Classified Staff: New Positions  BA - Office Professional - 5 hrs/day  Total Classified Staff: New Positions	27,311	27,311	
Software & Licensing Teaching A-Z (CES) Raz Kids (CES) Parent On-line Student Information System (District) Total Software & Licensing	1,276 935 17,000	19,211	
Technology Imac Computer - (BA Music) Zero clients - Computer lab (CES) Thin clients (WJJMS) Chromebooks - (WJJMS Special Education) Ipad bluetooth keyboards (BA Family & Consumer Science) Server (District)	1,399 5,000 4,500 1,791 500 18,000		
Total Technology  Furniture & Equipment  Floor machine - replacement  Fitness equipment - replacement  Ergonomic stand-up desks (2)	13,000 2,998 1,000	31,190	
Total Furniture & Equipment	1,000	16,998	
Supplies Instructional supplies (WJJMS) Instructional supplies (CES) Classroom percussion instruments (JJIS) Total Supplies	4,362 5,106 300	9,768	
Transportation Music Festivals/Competitions (WJJMS) - alternate funding source Late bus	1,400 28,741	20 141	
Total Transportation  Professional Services  Music Concerts - Accompanist (WJJMS) - alternate funding source  Grade 8 Healthy Relationships  Total Professional Services	1,250 2,400	30,141	
Capital Capital improvements  Total Capital  Total Capital	15,000	15,000	
Total Superintendent Reductions		240,679	
Superintendent's Proposed Budget		40,037,062	0.61%

## Colchester Public Schools Adjustments to Department Budget Requests

Superintendent's Proposed Budget	40,037,062	0.61%
Reductions:		
Classified Staff: Existing Positions Facility Manager (BOE Share 50%) Total Classified Staff: Existing Positions  44,517	44,517	
Office Services         500           JJIS Postage         1,000           JJIS Printing         1,000           Advertising District         1,000           Telephones         7,970           Total Office Services	10,470	
Other Supplies/Materials         5,000           CES Zero Client Labs         5,000           WJJMS Chrome Books         7,890           WJJMS Textbooks         1,500           JJIS PBIS Supplies         500           WJJMS ipads         3,282           Central Office - Office Chairs         600           District/CES/JJIS Wireless Infrastructure         24,500           Information Technology Supplies         Total Other Supplies/Materials	- 45,272	
Professional Development Information Technology BA Total Professional Development Total Professional Development	3,600	
Transportation Music travel to competitions BA Total Transportation  1,000	1,000	
Capital	44,265	
Total Reductions	149,124	
Increases:		
Unemployment - staff reductions	7,425	
Proposed Budget - Referendum 5/10/16	39,895,363	0.25%

## Colchester Public Schools Adjustments to Department Budget Requests

Proposed Budget - Referendum 5/10/16	_	39,895,363	0.25%
Reductions:			
Certified Staff: Existing Positions			
BA 0.4 FTE Certified Teacher - Science	20,089		
BA 0.4 FTE Certified Teacher - World Language	20,089		
WJJMS 1.0 FTE Certified Teacher - Language Arts	50,330		
WJJMS 1.0 FTE Certified Teacher - Language Arts	50,330		
WJJMS 1.0 FTE Certified Teacher - Language Arts	50,330		
WJJMS 0.1 FTE Certified Teacher - World Language	5,022		
Total Certified Staff: Existing Positions		196,190	
Classified Staff: Existing Positions			
WJJMS Classified - Paraprofessional (6.75 hrs/day)	24,549		
WJJMS Classified - Paraprofessional (6.75 hrs/day)	24,549		
WJJMS Classified - Paraprofessional (3.25 hrs/day)	11,945		
Total Classified Staff: Existing Positions	11,545	61,043	
Total Classified Staff. Existing Positions	-	01,043	
Total Reductions	_	257,233	
Increases:			
WJJMS 0.55 FTE Certified Teacher - Physical Education/Health	27,730		
· —	21,130	27 720	
Total Certified Staff		27,730	
Unemployment - staff reductions	_	39,204	
Total Increases	_	66,934	
Adopted Budget - Referendum 6/2/16	_	39,705,064	-0.23%

# SECTION 4 Appendix

## COLCHESTER PUBLIC SCHOOLS BUDGET HISTORY

FISCAL YEAR		ADOPTED BUDGET (1)	DOLLAR INCREASE	PERCENT INCREASE
1996-97		16,559,275	1,084,097	7.01%
1997-98		17,558,536	999,261	6.03%
1998-99		18,508,992 (3	950,456	5.41%
1999-00		19,479,625	970,633	5.24%
2000-01		21,223,050	1,743,425	8.95%
2001-02		23,392,174	2,169,124	10.22%
2002-03		26,009,023	2,616,849	11.19%
2003-04		27,182,970 (4	1,173,947	4.51%
2004-05		28,062,552	879,582	3.24%
2005-06		29,678,406	1,615,854	5.76%
2006-07		31,901,948	2,223,542	7.49%
2007-08		33,304,385	1,402,437	4.40%
2008-09		34,295,413	991,028	2.98%
2009-10	(1)	34,827,724	532,311	1.55%
2010-11	(1)	35,981,716	1,153,992	3.31%
2011-12	(2)	37,371,590	1,389,874	3.86%
2012-13		37,524,160	152,570	0.41%
2013-14		39,076,054	1,551,894	4.14%
2014-15		39,661,795	585,741	1.50%
2015-16		39,795,370	133,575	0.34%
2016-17		39,705,064	(90,306)	-0.23%

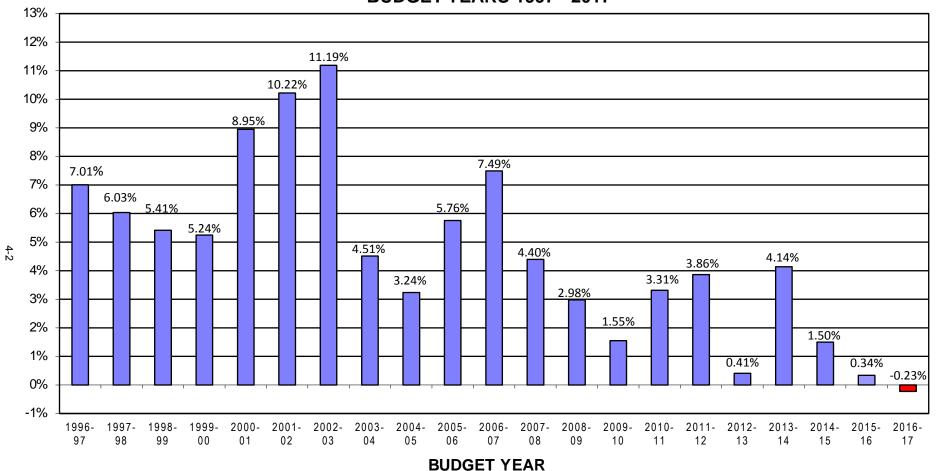
<sup>(1)</sup> FY 2010-2011 and FY 2009-2010 Adopted Budgets include \$1,932,716 of Federal ARRA - State Fiscal Stabilization Funds provided directly to the Board of Education

<sup>(2)</sup> FY 2011-2012 Adopted Budget includes \$550,000 of funding from the Federal Jobs bill

<sup>(3)</sup> Does not include additional appropriation of \$212,000

<sup>(4)</sup> Does not include additional appropriations of \$20,166 for Liability Insurance and \$56,254 for Capital Outlay.

### COLCHESTER PUBLIC SCHOOLS PERCENTAGE BUDGET INCREASE BUDGET YEARS 1997 - 2017



FY 2010-2011 and FY 2009-2010 Adopted Budget include \$1,932,716 of Federal ARRA - State Fiscal Stabilization funds and FY 2011-2012 Adopted Budget includes \$550,000 of Federal Jobs Bills funds provided directly to the Board of Education.

		(1)	(2)	(3)	(4)	(5)	
					State Agency	Local Initiated	
			Average		Placement	Placement	
			Daily	NCEP	Basic	Basic	
			Membership	2014-15	Contribution	Contribution	
District	District	NCE	(ADM)	(Col 1 /	(Col 3	(Col 3 x 4.5,	
Code	Name	2014-15	2014-15	Col 2)	Rounded)	Rounded)	
001	ANDOVER	7,920,058	535.65	14,785.88	14,786	66,536	
002	ANSONIA	34,167,320	2,584.10	13,222.14	13,222		155
003	ASHFORD	10,652,686	597.72	17,822.20	17,822		
004	AVON	51,149,015	3,325.72	15,379.83	15,380		
005	BARKHAMSTED	8,552,195	584.68	14,627.14	14,627		
007	BERLIN	45,301,930	3,023.68	14,982.38	14,982		
800	BETHANY	14,769,712	884.96	16,689.69	16,690	75,104	
009	BETHEL	45,264,236	2,879.53	15,719.31	15,719	70,737	
011	BLOOMFIELD	44,262,871	2,244.11	19,724.02	19,724	88,758	
012	BOLTON	13,048,976	778.58	16,759.97	16,760	75,420	
013	BOZRAH	5,378,041	313.89	17,133.52	17,134	77,101	
014	BRANFORD	51,878,245	3,183.23	16,297.36	16,297	73,338	
015	BRIDGEPORT	293,667,186	21,427.35	13,705.25	13,705	61,674	145
017	BRISTOL	115,161,577	8,452.27	13,624.93	13,625	61,312	148
018	BROOKFIELD	38,520,120	2,783.49	13,838.79	13,839	62,275	138
019	BROOKLYN	16,622,313	1,205.71	13,786.33	13,786	62,038	141
021	CANAAN	2,880,651	113.10	25,469.95	25,470		
022	CANTERBURY	11,421,850	654.62	17,448.06	17,448		
023	CANTON	25,182,193	1,658.91	15,179.96	15,180		
024	CHAPLIN	5,811,331	292.75	19,850.83	19,851	89,329	
025	CHESHIRE	64,940,695	4,526.79	14,345.86	14,346		
026	CHESTER	7,959,348	458.80	17,348.19	17,348		
027	CLINTON	31,249,306	1,957.04	15,967.64	15,968		
028	COLCHESTER	39,441,187	2,766.93	14,254.49	14,254	64,145	131
029	COLEBROOK	3,522,684	199.91	17,621.35	17,621	79,296	
030	COLUMBIA	12,184,451	701.12	17,378.55	17,379		
031	CORNWALL	4,038,528	133.10	30,342.06	30,342		
032	COVENTRY	26,490,492	1,777.40	14,904.07	14,904	67,068	
033	CROMWELL	28,320,421	2,098.78	13,493.75	13,494	60,722	
034	DANBURY	135,558,580	10,687.85	12,683.43	12,683		162
035	DARIEN	91,211,206	4,917.69	18,547.57	18,548	83,464	
036	DEEP RIVER	10,814,270	637.60	16,960.90	16,961	76,324	
037	DERBY	22,716,913	1,586.86	14,315.64	14,316	64,420	
039	EASTFORD	3,668,406	189.21	19,388.01	19,388		
040 041	EAST GRANBY	16,200,874 20,022,010	921.96	17,572.21	17,572 16,960		
041	EAST HADDAM		1,180.56 1,942.04	16,959.76	14,639		
042	EAST HARTEORD	28,429,368 107,169,782	8,155.66	14,638.92 13,140.54	13,141	59,132	157
043	EAST HARTFORD EAST HAVEN		3,379.11	13, 140.54	14,972		157
044	EAST LYME	50,591,264 40,348,699	2,647.38	15,240.99	15,241	68,584	
045	EASTON	25,011,226	2,047.36 1,417.44	17,645.35	17,645		
046	EAST WINDSOR	22,377,245	1,256.36	17,845.35	17,845	80,150	
047	ELLINGTON	34,707,383	2,750.38	12,619.12	12,619		164
0-10	LLLINGTON	J <del>4</del> ,707,303	2,730.30	12,010.12	12,019	30,700	104

		(1)	(2)	(3)	(4)	(5)	
			A.,		• .	Local Initiated	
			Average	NOED	Placement	Placement	
			Daily	NCEP	Basic	Basic	
District	District	NCE	Membership	2014-15	Contribution	Contribution	
District	District		(ADM)	(Col 1 /	(Col 3	(Col 3 x 4.5,	
Code	Name	2014-15	2014-15	Col 2)	Rounded)	Rounded)	
049	ENFIELD	76,397,755	5,555.28	13,752.28	13,752	61,885	143
050	ESSEX	15,019,279	879.80	17,071.24	17,071	76,821	
051	FAIRFIELD	162,482,182	10,255.01	15,844.18	15,844	71,299	
052	FARMINGTON	63,688,088	4,027.55	15,813.11	15,813	71,159	
053	FRANKLIN	3,878,142	253.21	15,315.91	15,316	68,922	
054	GLASTONBURY	95,520,386	6,313.02	15,130.70	15,131	68,088	
056	GRANBY	27,838,693	1,948.03	14,290.69	14,291	64,308	
057	GREENWICH	188,870,534	8,626.81	21,893.44	21,893	98,520	
058	GRISWOLD	23,984,269	1,776.24	13,502.83	13,503	60,763	150
059	GROTON	75,807,667	4,956.59	15,294.32	15,294	68,824	
060	GUILFORD	56,893,924	3,454.44	16,469.80	16,470	74,114	
062	HAMDEN	113,235,608	6,529.18	17,343.01	17,343	78,044	
063	HAMPTON	3,869,553	183.02	21,142.79	21,143	95,143	
064	HARTFORD	418,166,450	21,625.80	19,336.46	19,336	87,014	
065	HARTLAND	4,747,910	272.99	17,392.25	17,392	78,265	
067	HEBRON	25,824,754	1,771.59	14,577.16	14,577	65,597	
068	KENT	6,758,564	298.15	22,668.33	22,668	102,007	
069	KILLINGLY	38,416,490	2,327.71	16,503.98	16,504	74,268	
071	LEBANON	17,826,454	1,077.02	16,551.65	16,552	74,482	
072	LEDYARD	34,010,098	2,459.15	13,830.02	13,830	62,235	139
073	LISBON	9,442,134	594.23	15,889.70	15,890	71,504	
074	LITCHFIELD	17,355,929	1,001.61	17,328.03	17,328	77,976	
076	MADISON	50,394,397	3,165.58	15,919.48	15,919	71,638	
077	MANCHESTER	113,059,405	7,351.78	15,378.51	15,379	69,203	
078	MANSFIELD	31,768,003	1,850.58	17,166.51	17,167	77,249	
079	MARLBOROUGH	14,553,906	1,142.77	12,735.64	12,736	57,310	161
080	MERIDEN	119,855,328	9,012.22	13,299.20	13,299	59,846	154
083	MIDDLETOWN	80,318,716	5,117.85	15,693.84	15,694	70,622	
084	MILFORD	111,413,706	6,375.44	17,475.45	17,475	78,640	
085	MONROE	52,632,209	3,367.63	15,628.86	15,629	70,330	
086	MONTVILLE	35,871,634	2,470.55	14,519.70	14,520	65,339	
880	NAUGATUCK	65,885,380	4,558.19	14,454.29	14,454	65,044	
089	NEW BRITAIN	145,434,950	11,156.76	13,035.59	13,036	58,660	158
090	NEW CANAAN	81,464,532	4,253.69	19,151.50	19,152	86,182	
091	NEW FAIRFIELD	36,101,971	2,552.11	14,145.93	14,146	63,657	132
092	NEW HARTFORD	16,787,453	1,059.33	15,847.24	15,847	71,313	
093	NEW HAVEN	326,625,635	19,213.62	16,999.69	17,000	76,499	
094	NEWINGTON	67,039,826	4,317.41	15,527.79	15,528	69,875	
095	NEW LONDON	54,813,210	3,593.91	15,251.69	15,252	68,633	
096	NEW MILFORD	59,032,283	4,292.44	13,752.62	13,753	61,887	142
097	NEWTOWN	74,937,778	4,857.14	15,428.38	15,428	69,428	
098	NORFOLK	4,184,026	207.02	20,210.73	20,211	90,948	
099	NORTH BRANFORD	29,154,329	2,040.98	14,284.48	14,284	64,280	

		(1)	(2)	(3)	(4)	(5)	
			Average		State Agency Placement	Local Initiated Placement	
			Average Daily	NCEP	Basic	Basic	
			Membership	2014-15	Contribution	Contribution	
District	District	NCE	(ADM)	(Col 1 /	(Col 3	(Col 3 x 4.5,	
Code	Name	2014-15	2014-15	Col 2)	Rounded)	Rounded)	
Couc	. tumo	2011.10	2011.10	33. 2)	r (ouridou)	r touridou)	
100	NORTH CANAAN	8,766,286	403.05	21,749.87	21,750	97,874	
101	NORTH HAVEN	49,520,951	3,358.48	14,745.05	14,745	66,353	
102	NORTH STONINGTON	11,999,744	776.06	15,462.39	15,462	69,581	
103	NORWALK	192,220,039	11,495.12	16,721.88	16,722	75,248	
104	NORWICH	82,335,902	5,373.72	15,321.96	15,322	68,949	
106	OLD SAYBROOK	24,165,142	1,408.72	17,153.97	17,154	77,193	
107	ORANGE	37,918,354	2,350.86	16,129.57	16,130	72,583	407
108	OXFORD	28,046,509	2,025.59	13,846.09	13,846	62,307	137
109	PLAINFIELD	31,566,183	2,277.00	13,863.06	13,863	62,384	136
110	PLAINVILLE	35,891,799	2,416.61	14,852.13	14,852	66,835	4.47
111	PLYMOUTH	23,463,194	1,717.57	13,660.69	13,661	61,473	147
112	POMFRET	10,206,114	608.27	16,778.92	16,779	75,505	
113 114	PORTLAND PRESTON	19,796,638	1,382.54	14,319.03	14,319	64,436	
114	PUTNAM	10,371,989	609.25	17,024.19	17,024 16,671	76,609	
117	REDDING	19,950,639 31,361,534	1,196.73 1,534.99	16,670.96 20,431.10	20,431	75,019 91,940	
117	RIDGEFIELD	84,921,617	5,139.56	16,523.13	16,523	74,354	
119	ROCKY HILL	38,362,580	2,646.28	14,496.80	14,497	65,236	
121	SALEM	10,979,666	650.07	16,889.97	16,890	76,005	
122	SALISBURY	8,163,268	339.66	24,033.65	24,034	108,151	
123	SCOTLAND	4,531,857	219.28	20,666.99	20,667	93,001	
124	SEYMOUR	32,880,218	2,399.08	13,705.34	13,705	61,674	144
125	SHARON	6,485,135	233.10	27,821.26	27,821	125,196	
126	SHELTON	67,999,028	5,152.71	13,196.75	13,197	59,385	156
127	SHERMAN	8,883,045	537.91	16,514.00	16,514	74,313	
128	SIMSBURY	67,212,183	4,358.01	15,422.68	15,423	69,402	
129	SOMERS	21,209,630	1,484.99	14,282.68	14,283	64,272	
131	SOUTHINGTON	89,890,265	6,721.30	13,373.94	13,374	60,183	153
132	SOUTH WINDSOR	70,643,067	4,400.65	16,052.87	16,053	72,238	
133	SPRAGUE	6,059,327	452.71	13,384.57	13,385	60,231	152
134	STAFFORD	27,091,228	1,627.54	16,645.51	16,646	74,905	
135	STAMFORD	274,825,798	15,772.82	17,424.01	17,424	78,408	
136	STERLING	7,629,523	603.99	12,631.87	12,632	56,843	163
137	STONINGTON	35,723,695	2,338.87	15,273.91	15,274	68,733	
138	STRATFORD	103,191,002	7,322.54	14,092.24	14,092	63,415	134
139	SUFFIELD	33,369,520	2,279.23	14,640.70	14,641	65,883	
140	THOMASTON	14,747,928	1,043.97	14,126.77	14,127	63,570	133
141	THOMPSON	16,676,540	1,061.02	15,717.46	15,717	70,729	
142	TOLLAND	37,876,788	2,791.92	13,566.57	13,567	61,050	149
143	TORRINGTON	71,519,879	4,483.24	15,952.72	15,953	71,787	
144	TRUMBULL	99,308,570	6,587.48	15,075.35	15,075	67,839	
145	UNION	1,947,243	109.80	17,734.45	17,734	79,805	
146	VERNON	53,589,866	3,582.12	14,960.38	14,960	67,322	

		(1)	(2)	(3)	(4)	(5)	
			Average		State Agency Placement	Local Initiated Placement	
			Daily	NCEP	Basic	Basic	
			Membership	2014-15	Contribution	Contribution	
District	District	NCE	(ADM)	(Col 1 /	(Col 3	(Col 3 x 4.5,	
Code	Name	2014-15	2014-15	Col 2)	Rounded)	Rounded)	
147	VOLUNTOWN	6,491,402	405.71	16,000.10	16,000	72,000	
148	WALLINGFORD	96,229,770	6,232.63	15,439.67	15,440		
151	WATERBURY	274,137,274	18,260.31	15,012.74	15,013	67,557	
152	WATERFORD	45,670,919	2,918.43	15,649.14	15,649	70,421	
153	WATERTOWN	40,013,708	2,870.08	13,941.67	13,942	62,738	135
154	WESTBROOK	16,066,543	817.96	19,642.21	19,642	88,390	
155	WEST HARTFORD	149,529,410	10,251.34	14,586.33	14,586	65,638	
156	WEST HAVEN	92,245,065	7,081.46	13,026.28	13,026	58,618	159
157	WESTON	47,893,780	2,389.28	20,045.28	20,045	90,204	
158	WESTPORT	112,887,111	5,716.44	19,747.80	19,748	88,865	
159	WETHERSFIELD	57,752,029	3,934.34	14,678.96	14,679	66,055	
160	WILLINGTON	11,974,075	678.45	17,649.16	17,649	79,421	
161	WILTON	78,939,658	4,268.32	18,494.32	18,494	83,224	
162	WINCHESTER		Data Not Availat	ole at this Time			
163	WINDHAM	59,098,157	3,132.69	18,864.99	18,865	84,892	
164	WINDSOR	67,233,652	3,889.09	17,287.76	17,288	77,795	
165	WINDSOR LOCKS	32,079,618	1,716.99	18,683.64	18,684	84,076	
166	WOLCOTT	33,529,197	2,585.76	12,966.86	12,967	58,351	160
167	WOODBRIDGE	24,274,922	1,498.87	16,195.48	16,195	72,880	
169	WOODSTOCK	16,200,193	1,301.80	12,444.46	12,444	56,000	165
201	DISTRICT NO. 1	10,679,354	399.00	26,765.30	26,765	120,444	
204	DISTRICT NO. 4	16,254,844	994.00	16,352.96	16,353		
205	DISTRICT NO. 5	38,572,167	2,359.25	16,349.33	16,349		
206	DISTRICT NO. 6	15,914,113	825.21	19,284.93	19,285		
207	DISTRICT NO. 7	16,903,285	1,002.54	16,860.46	16,860		
208	DISTRICT NO. 8	24,347,360	1,761.00	13,825.87	13,826		140
209	DISTRICT NO. 9	20,214,129	1,071.83	18,859.45	18,859		
210	DISTRICT NO. 10	34,577,487	2,529.25	13,671.04	13,671	61,520	146
211	DISTRICT NO. 11	6,062,906	309.62	19,581.76	19,582		
212	DISTRICT NO. 12	19,888,725	703.28	28,279.95	28,280		
213	DISTRICT NO. 13	33,239,991	1,849.48	17,972.61	17,973		
214	DISTRICT NO. 14	29,175,660	1,548.78	18,837.83	18,838		
215	DISTRICT NO. 15	61,338,699	3,913.41	15,673.98	15,674		
216	DISTRICT NO. 16	34,679,377	2,343.33	14,799.19	14,799		
217	DISTRICT NO. 17	35,791,639	2,208.41	16,206.97	16,207		
218	DISTRICT NO. 18	26,483,815	1,386.32	19,103.68	19,104		
219	DISTRICT NO. 19	17,144,227	996.00	17,213.08	17,213	77,459	
		8,336,764,128	531,382.52	2,709,980.55	2,709,982	12,194,909	

	CF9 Rev 5	/2015	CONNECTICUT STATE DEPARTMENT OF EDUCATION	******	*****
DATA	YEAR:	2014-15	BUREAU OF GRANTS MANAGEMENT	* COLCHESTER	28 *
		C.G.S. 10-261(a)(3)		*	*
				* DISTRICT	CODE *
SOUR( DATE	CE: PRINTED:	ED001 2014-15 October 14, 2015	NET CURRENT EXPENDITURES (NCE) FOR SCHOOL DISTRICTS EXCLUDING MEMBER TOWNS OF SECONDARY REGIONAL DISTRICTS	* **********	* *****
1.	DETERMINATIO	ON OF TOTAL CURRENT EDUCAT	ION EXPENSES:		
i	a. ADJUSTE	D BUDGETED EXPENDITURES (L	OCAL) (ED001, Line 928)		39,781,760
]	b. IN KIND	SERVICES (LOCAL) (ED001,	Line 929)		106,963
(	c. FOOD SE	RVICES ADJUSTMENT (ED001,	Line 931)		0
(			ELEMENTARY AND SECONDARY EDUCATION E 9, LINES 928 OR 929) (ED001, Line 899)		1,350,328
•		URRENT EDUCATIONAL EXPENSE Lines 1a thru 1d)	S		41,239,051
2.	TRANSPORTAT	ION DEDUCTION:			
		RANSPORTATION EXPENDITURES Line 501, Column 3)	FROM LOCAL SOURCES		2,598,915
]		RTATION EXPENDITURES FROM Line 517, Column 3)	OTHER THAN LOCAL SOURCES		85,989
•		EDUCATION PUPILS ON SPECILine 514, Column 3)	AL EDUCATION VEHICLES		1,000,297
(		RANSPORTATION DEDUCTION a + Line 2b - Line 2c)			1,684,607
3.	TUITION REV	ENUE DEDUCTION:			
•		UITION REVENUE RECEIVED BY FOR REGULAR EDUCATION (ED	THE BOARD OF EDUCATION 001, Line 729, Columns 1 + 2)		55,976
]		UITION REVENUE RECEIVED BY FOR SPECIAL EDUCATION (ED	THE BOARD OF EDUCATION 001, Line 779, Columns 1 + 2)		57,281
		UITION REVENUE DEDUCTION Lines 3a + 3b)			113,257
4.	NET CURRENT	EXPENDITURES (NCE):			39,441,187

STATUTORY REF.: C.G.S. 10-261(a)(2) SOURCES: ED001 2014-15,

CF50B 2014-15, CF53B 2014-15

#### AVERAGE DAILY MEMBERSHIP (ADM) DETERMINATION OF K-12 RESIDENT STUDENTS ADJUSTED FOR SCHOOL YEAR

DATE PRINTED: October 14, 2015

		(1)	(2)	(3)	(4) TOTAL	(5) TOTAL HOURS	(6)	(7)
				K-12	ADDITIONAL	FOR ADDITION	AL	K-12
		DISTRICT		UNADJUSTED RESIDENT	DAYS OF AT LEAST	SESSIONS LESS THAN	FULL TIME	RESIDENT STUDENTS
		BASED	K-12	STUDENTS	FIVE HOURS	FIVE HOURS	EQUIVALENT	ADJUSTED FOR
		K-12	OPEN	ADJUSTED	SUBSEQUENT	SUBSEQUENT	(FTE)	SCHOOL YEAR
		RESIDENT	CHOICE	FOR OPEN	TO 180 DAY/	TO 180 DAY/	ADDITIONAL	((Col 3 x
		STUDENTS	ADJUSTMENT	CHOICE	900 HOUR*	900 HOUR*	SESSIONS	(180 +
DISTRICT D		(CF53B,	(CF50B,	(Col 1+	REQUIREMENT	REQUIREMENT	((Col 4 +	Col 6)) /
CODE	NAME	Col 7)	Col 7)	Col 2)	* *	* *	(Col 5/5)	180)
1	ANDOVER	516.00	0.00	516.00	1	4.50	1.90	521.45
2	ANSONIA	2,525.00	5.00	2,530.00	1	0.00	1.00	2,544.06
3	ASHFORD	573.00	0.00	573.00	0	0.00	0.00	573.00
4	AVON	3,219.00	61.50	3,280.50	0	0.00	0.00	3,280.50
5	BARKHAMSTED	569.00	0.00	569.00	0	6.00	1.20	572.79
7	BERLIN	2,870.00	57.50	2,927.50	2	3.32	2.66	2,970.76
8	BETHANY	871.00	3.96	874.96	0	0.00	0.00	874.96
9	BETHEL	2,839.00	0.00	2,839.00	0	4.66	0.93	2,853.67
11	BLOOMFIELD	2,094.00	0.00	2,094.00	0	0.00	0.00	2,094.00
12	BOLTON	726.00	33.50	759.50	0	4.00	0.80	762.88
13	BOZRAH	300.00	0.00	300.00	0	3.50	0.70	301.17
<b>↑</b> 14 <b>∞</b> 15	BRANFORD	3,048.00	18.00	3,066.00	0	0.00	0.00	3,066.00
13	BRIDGEPORT	20,197.00	116.00	20,313.00	3	4.00	3.80	20,741.83
17	BRISTOL	8,209.00	2.50	8,211.50	0	4.52	0.90	8,252.56
18	BROOKFIELD	2,736.00	0.00	2,736.00	1	4.00	1.80	2,763.36
19	BROOKLYN	1,128.00	0.00	1,128.00	0	0.00	0.00	1,128.00
21	CANAAN	110.00	0.00	110.00	0	0.00	0.00	110.00
22	CANTERBURY	646.00	0.00	646.00	1	0.00	1.00	649.59
23	CANTON	1,555.00	44.00	1,599.00	1	8.80	2.76	1,623.52
24	CHAPLIN	274.00	0.00	274.00	1	4.50	1.90	276.89
25	CHESHIRE	4,470.00	18.00	4,488.00	0	0.00	0.00	4,488.00
26	CHESTER	454.00	0.00	454.00	0	0.00	0.00	454.00
27	CLINTON	1,898.00	0.00	1,898.00	2	3.69	2.74	1,926.89
28	COLCHESTER	2,695.00	0.00	2,695.00	0	4.00	0.80	2,706.98
29	COLEBROOK	193.00	0.00	193.00	1	4.50	1.90	195.04
30	COLUMBIA	693.00	0.00	693.00	0	0.00	0.00	693.00
31	CORNWALL	133.00	0.00	133.00	0	0.00	0.00	133.00
32	COVENTRY	1,726.00	0.00	1,726.00	1	4.00	1.80	1,743.26
33	CROMWELL	1,969.00	37.00	2,006.00	2	4.25	2.85	2,037.76
34	DANBURY	10,586.00	0.00	10,586.00	0	0.00	0.00	10,586.00
35	DARIEN	4,883.00	0.00	4,883.00	0	0.00	0.00	4,883.00
36	DEEP RIVER	632.00	0.00	632.00	0	0.00	0.00	632.00
37	DERBY	1,538.00	5.00	1,543.00	0	9.00	1.80	1,558.43
39	EASTFORD	187.00	0.00	187.00	1	4.58	1.92	188.99

<sup>\* 450</sup> hours for kindergarten.
\*\* ED001, applicable lines 1003 thru 1008.

SOURCES: CF50A 2014-15,

CF50B 2014-15, CF50C 2014-15,

CF51B 2014-15, PSIS Summer School Schedule October 2014

DATE PRINTED: October 14, 2015

		(1)	(2) TOTAL FTE	(3)	(4)	(5) FTE RESIDENT	(6)
	ICT DISTRICT	K-12 RESIDENT STUDENTS ADJUSTED FOR SCHOOL YEAR (CF50C,	RESIDENT PRE-K STUDENTS NOT SUPPORTED BY SCHOOL READINESS FUNDS PER 10-16p	PRE-K OPEN CHOICE ADJUSTMENT	SECONDARY REGIONAL DISTRICT MEMBERSHIP CODE (If Applicable)	SUMMER SCHOOL STUDENTS (PSIS, Schedule 1, Col 7 Total)	AVERAGE DAILY MEMBERSHIP (Col 1 + Col 2 +
CODE	E NAME	Col 7)	(CF51B, Col 2) *	(CF50A, Col 9)	(CF50B, Col 3)	**	Col 3 + Col 5)
-	ANDOVER	521.45	14.20	0.00	208	0.00	535.65
2	2 ANSONIA	2,544.06	21.68	0.00		18.36	2,584.10
3	3 ASHFORD	573.00	24.72	0.00	219	0.00	597.72
4	l AVON	3,280.50	38.43	6.00		0.79	3,325.72
ī	BARKHAMSTED	572.79	11.89	0.00	207	0.00	584.68
-	7 BERLIN	2,970.76	49.32	0.00		3.60	3,023.68
8	BETHANY	874.96	7.77	0.00	205	2.23	884.96
(	BETHEL	2,853.67	16.89	0.00		8.97	2,879.53
11	l BLOOMFIELD	2,094.00	109.31	0.00		40.80	2,244.11
12	BOLTON	762.88	15.70	0.00		0.00	778.58
13	BOZRAH	301.17	12.71	0.00		0.01	313.89
14	BRANFORD	3,066.00	116.72	0.51		0.00	3,183.23
<b>4</b> 15	BRIDGEPORT	20,741.83	594.57	0.53		90.42	21,427.35
ω <sub>1</sub> .	7 BRISTOL	8,252.56	179.11	0.00		20.60	8,452.27
18	BROOKFIELD	2,763.36	11.04	0.00		9.09	2,783.49
19	BROOKLYN	1,128.00	77.71	0.00		0.00	1,205.71
21	CANAAN	110.00	2.40	0.00	201	0.70	113.10
22	2 CANTERBURY	649.59	5.03	0.00		0.00	654.62
23	3 CANTON	1,623.52	31.64	0.00		3.75	1,658.91
24	1 CHAPLIN	276.89	12.19	0.00	211	3.67	292.75
25	CHESHIRE	4,488.00	38.05	0.51		0.23	4,526.79
26	5 CHESTER	454.00	4.80	0.00	204	0.00	458.80
2	7 CLINTON	1,926.89	27.87	0.51		1.77	1,957.04
28	3 COLCHESTER	2,706.98	59.43	0.00		0.52	2,766.93
2.9	OLEBROOK	195.04	4.87	0.00	207	0.00	199.91
30	) COLUMBIA	693.00	8.00	0.00		0.12	701.12
31	CORNWALL	133.00	0.00	0.00	201	0.10	133.10
32	COVENTRY	1,743.26	33.49	0.00		0.65	1,777.40
33	3 CROMWELL	2,037.76	60.12	0.00		0.90	2,098.78
34	1 DANBURY	10,586.00	71.27	0.00		30.58	10,687.85
3.5	5 DARIEN	4,883.00	30.16	0.00		4.53	4,917.69
36		632.00	5.60	0.00	204	0.00	637.60
3		1,558.43	28.43	0.00		0.00	1,586.86
39	EASTFORD	188.99	0.20	0.00		0.02	189.21
4 (		000 70					001 06
	) EAST GRANBY	889.79	32.17	0.00		0.00	921.96

AVERAGE DAILY MEMBERSHIP (ADM)

 $<sup>\</sup>star$  For PK-12 regional districts Column 2 equals the sum of members' CF51B, Column 2.

<sup>\*\*</sup> For member towns of secondary regions (Column 4), Column 5 equals member PSIS Summer School Schedule, schedule 1, Column 7 total + secondary region's PSIS Summer School Schedule, Schedule 1, applicable Column 7 total. For PK- 12 regional districts Column 5 equals the sum of their member towns data.